



September 2020
Project Report

I-64 HAMPTON ROADS BRIDGE-TUNNEL EXPANSION

Proj. No. 0064-M06-032
Report #18



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Issue date: October 16, 2020

1. Executive Summary

1.1 Reporting Period

This report, prepared by the Virginia Department of Transportation (the Department), provides an overview of accomplishments and activities for the Hampton Roads Bridge-Tunnel Expansion project (the Project) from August 23, 2020 – September 19, 2020. The Design-Builder for the Project is Hampton Roads Connector Partners (HRCP), a consortium that includes Dragados, Vinci, Flatiron, and Dodin Campenon Bernard.

The current reporting period is aligned with HRCP's fiscal-month structure, on which the Project's design-build schedule updates and invoiced construction progress are based. Reporting periods typically close on the Saturday on or preceding the 24th of each month.

1.2 Project Accomplishments

During this reporting period, the following project accomplishments were recorded:

- Notice to Proceed (NTP) issued on September 11, 2020.
- Slurry wall construction began for the tri-cell, Tunnel Boring Machine (TBM), launching pit on the South Island.
- Work Order executed to formalize HRCP VECP 01, reducing Department risks associated with Ground Improvements at the South Island.
- HRCP concrete batch plant in Hampton certified by the Department and began operations.
- HRCP completed re-sprigging of tidal vegetation within temporary impacted wetlands on September 10, 2020.
- Bird Nesting Season completed without incident or nests or hatchlings on South Island.

1.3 Priorities

The Department's priorities for the Project are to achieve the following objectives:

- To provide mobility enhancements and travel-time reliability along the Project corridor
- To minimize Project impacts on adjacent communities
- To improve transportation operations and safety throughout the Project corridor
- To develop public infrastructure in a financially responsible manner

1.4 Schedule

Schedule updates for this reporting period include:

- Full NTP was issued on September 11, 2020, approximately one month earlier than originally scheduled.
- HRCP remains on track to achieve Substantial Completion in advance of the contract milestone of September 1, 2025.
- Final Completion remains as scheduled for November 1, 2025.
- Approximately 23% of the contract time has progressed to date.

1.5 Budget and Cost

The budget and cost updates for this reporting period are as follows:

- Project budget overview (through September 2020 payment application):

Original Total project budget:	\$3,861,997,227
Total charges for efforts to date:	\$508,159,099
Remaining project budget:	\$3,353,838,128

- Design-build contract overview (through September 2020 payment application):

Original Total contract amount:	\$3,299,997,227
Total charges for efforts to date:	\$483,354,242
Total work orders:	\$10,521,494

- Design-build progress to date (through September 2020 payment application):

Overall:	14.60%
Mobilization:	55.40%
General Requirements (incl. Project Management):	11.95%
Design:	53.77%
Physical Progress:	4.07%

1.6 Environmental Management

During this reporting period, HRCP took the following steps in support of permit management for the project:

- HRCP held an agency meeting on August 26, 2020 to discuss the anticipated processes associated with modifying each of the agencies' permits to reflect the updated design work.

- HRCP submitted permit modification package #1 on September 9, 2020 and received DEQ and VMRC approval on September 16, 2020. USACE approval received on October 1, 2020.
- HRCP responded to DEQ comments on the Virginia Pollutant Discharge and Elimination System (VPDES) permit application and provided the final information to complete the application.
- HRCP received additional questions from the National Oceanic and Atmospheric Administration (NOAA) concerning the Letter of Authorization (LOA) application. HRCP is developing a revised Letter of Authorization (LOA) application that will be submitted in early October before the rule making process will begin.

1.7 Construction

Progress updates for this reporting period include:

- Area 1 - Hampton: Concrete batch plant erected, certified, and fully operational
- Area 2 – Marine Works: No updates for this reporting period
- Area 3 – Islands and Tunnels: Slurry wall construction began for the tri-cell Tunnel Boring Machine launch pit
- Area 4 - Norfolk: Continued preparation of the Willoughby Spit Staging area

1.8 Operations

The following operations activities took place during this reporting period:

- With the issuance of Notice to Proceed, HRCP assumed all maintenance and incident response responsibility throughout the project corridor.
- Shoulder closures and lane closures were conducted for geotechnical exploration and survey work.
- Shuttle runs for HRCP field personnel from the Hampton batch plant continue.
- HRCP presented planned marine operations to first responder stakeholders' group.

1.9 Safety

Safety procedures and activities during this reporting period include:

- Daily Risk Assessments (DRA's) are completed on site with all field staff groups and are reviewed by HRCP/Department staff to ensure compliance.
- Large meetings, including Safety Orientation Training, are being held using audio or video formats. In compliance with Commonwealth of Virginia guidance, office and field personnel are adhering to COVID-19 health and safety measures, including social distancing, thermal screening, and the use of additional equipment as appropriate for the workplace situation.

- Activities for the reporting period include:
 - HRCP reconfigured employee access on South Island to work area from field office to prevent walking in the traffic area.
 - City of Hampton and City of Norfolk are coordinating emergency responses with each other. Both cities plan to answer “Notification Calls” and determine best procedures for response.
 - HRCP is making plans to observe international safety week from October 5, 2020 to October 9, 2020.

1.10 Quality

Quality updates for this reporting period include:

- Quality activities include reviewing Construction Quality Management Plan (CQMP) Appendix updates for corresponding RFC packages.
- Other Quality activities included reviews of Material Book Documentation and QA/QC Daily reports, Non-Conformance Report (NCR) resolution coordination with HRCP, attending weekly Quality Status meetings, attending Preparatory Meetings, performing field inspections and coordinating on quality process development.

1.11 DBE & SWAM Business Activities

DBE & SWaM business activities for this reporting period are as follows:

- One-on-One Virtual Meetings with DBE/SWaM Firms
- District of Columbia Small & Local Business Development Construction Summit
- USDOL, Advancing Compliance Solutions for Today’s Workforce
- Metropolitan Business League Virtual Recharge Session
- VA Asian Chamber of Commerce, VA Minority Business Commission Event
- VA SBDC, Understanding Credit and Loans Webinar
- Planning for HRBT Expansion Project Virtual DBE/SWaM Opportunity Conference

1.12 Public Outreach and Project Media

Public outreach and project media updates for this reporting period are as follows:

- Quarterly Stakeholders Meeting
- Cottage Line Civic League (Norfolk)
- WAZE Meeting
- Marine Operations

- Monthly City of Norfolk and City of Hampton Meetings
- Public Media reports on News Release detailing Notice to Proceed
- Hampton University Updates

2. Project Schedule

2.1 Schedule Status

Revised Baseline Schedule

The Revised Baseline Schedule was accepted as the Schedule of Record on September 8, 2020. The submission and acceptance of a Revised Baseline was a contractual requirement before Notice to Proceed could be issued. The current longest path for the project runs through the South Island portal construction, then boring of the two new tunnels, culminating with the finishing works and Mechanical, Electrical, and Plumbing (MEP) works. Receipt of the project's USACE, DEQ and VMRC permits, along with other contractual requirements, allowed NTP to be issued on September 11, 2020.

Key Dates

The following table depicts key milestone dates outlined in the contract requirements. HRCP's current Baseline Schedule reflects the early stages of HRCP's planning sequence and will be substantially refined and further detailed as the design advances. This table will be updated to reflect these dates and used as a benchmark to track milestone achievements.

Key Dates	Contract Requirement	Schedule of Record Dates	September 2020 Update	Actual
LNTP1		April 12, 2019	April 12, 2019	April 12, 2019
LNTP1 Completion Milestone		September 25, 2019	September 24, 2019	September 24, 2019
LNTP2		September 29, 2019	September 25, 2019	September 25, 2019
LNTP3		October 9, 2019	September 25, 2019	September 25, 2019
NTP		September 9, 2020	September 11, 2020	September 11, 2020
Substantial Completion	September 1, 2025	August 27, 2025	August 27, 2025	
Final Completion	November 1, 2025	November 1, 2025	November 1, 2025	

2.2 Longest Path

The longest-path for the Project schedule goes through the following activities:

Construction:

- South Island Slurry Walls Construction
- Completion of South Portal Launching Pit
- Assembly of the Tunnel Boring Machine (TBM) in the launching pit
- TBM drive in High Occupancy Toll (HOT) Tunnel, U-turn then drive in General Purpose (GP) Tunnel
- Remaining South Portal Construction
- Finishing works and Mechanical, Electrical and Plumbing (MEP) works

Commissioning and System integration:

- System operation integration of New and Existing systems

2.3 Impact Analysis

Several elements of work are near-critical and could affect schedule performance if they are not addressed diligently. The Department and HRCP are closely monitoring these activities.

The following work elements have been identified as near critical, meaning there is less than one month of float in the Baseline Schedule:

- Design of South Island Portals (SIP) Package 3
- North Trestle EB Substructure Design Stage 2
- CGP 2b and 3 Submissions and Approvals
- South Portal Ground Improvement Procurement
- North Island Expansion Subcontractor Procurement and Mobilization
- Utilities relocations
- South Trestle Structural Material Procurement and Contract Execution
- South Trestle MOT Design Stage 2
- North Trestle Structural Material Procurement and Contract Execution
- Dominion Taussig Substation Installation

3. Budget and Cost

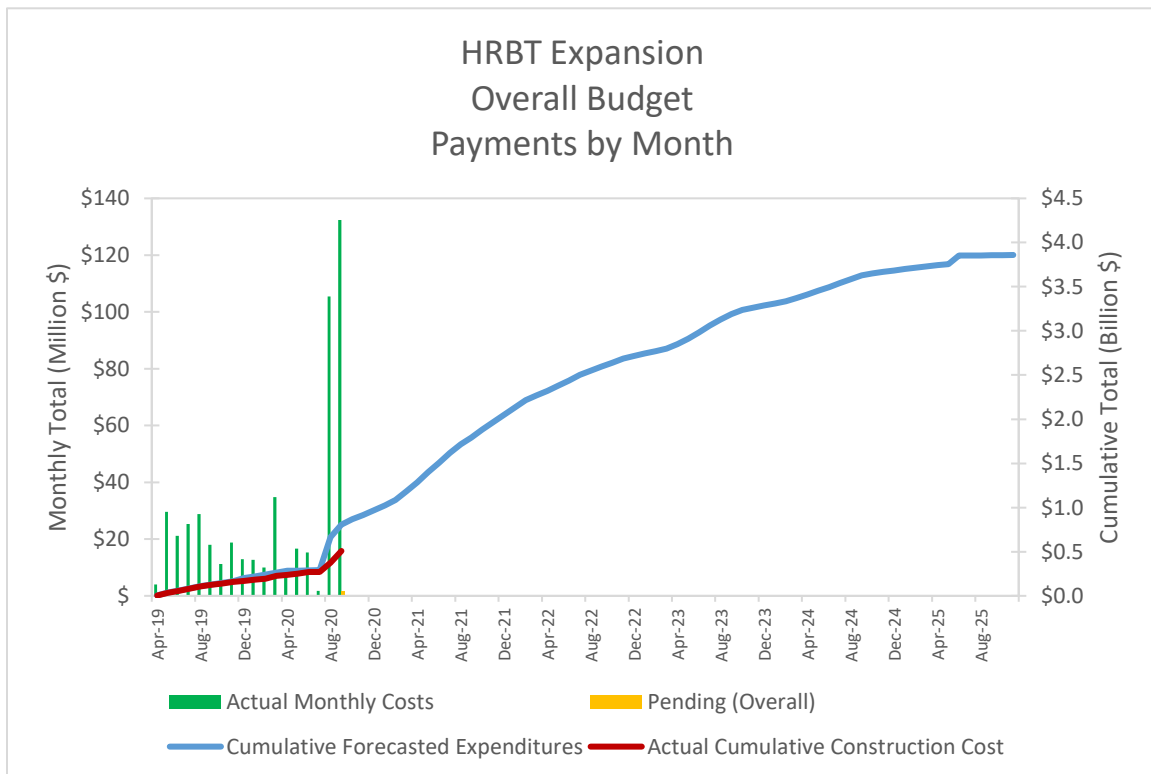
3.1 Overall Budget

The overall budget outlined in this report is based on the terms and conditions of Article 3 (Project Funding) in the Project Agreement for Funding and Administration (PAFA). The cost curve is based on Exhibit 6 of the Comprehensive Agreement (monthly maximum cumulative compensation amount). Amounts this period reflects Construction, Engineering Administration, Right of Way, and Contingency between August 23, 2020 – September 19, 2020.

	Amount this period:	Total to Date:	Original Total Budget:	Total Remaining Budget:	Percent Spent To-date:
Comprehensive Agreement					
Construction	\$233,354,241.88	\$483,354,241.88	\$3,299,997,227.00	\$2,816,642,985.12	14.65%
Owner Costs					
Administration	\$3,025,115.41	\$14,346,233.69	\$122,000,000.00	\$107,653,766.31	11.76%
Right of Way	\$8,827.77	\$6,458,623.85	\$15,000,000.00	\$8,541,376.15	43.06%
No-Excuses Incentive	\$0.00	\$0.00	\$90,000,000.00	\$90,000,000.00	0.00%
Contingency	\$0.00	\$4,000,000.00	\$335,000,000.00	\$331,000,000.00	1.19%
Total	\$236,388,185.06	\$508,159,099.42	\$3,861,997,227.00	\$3,353,838,127.58	13.16%

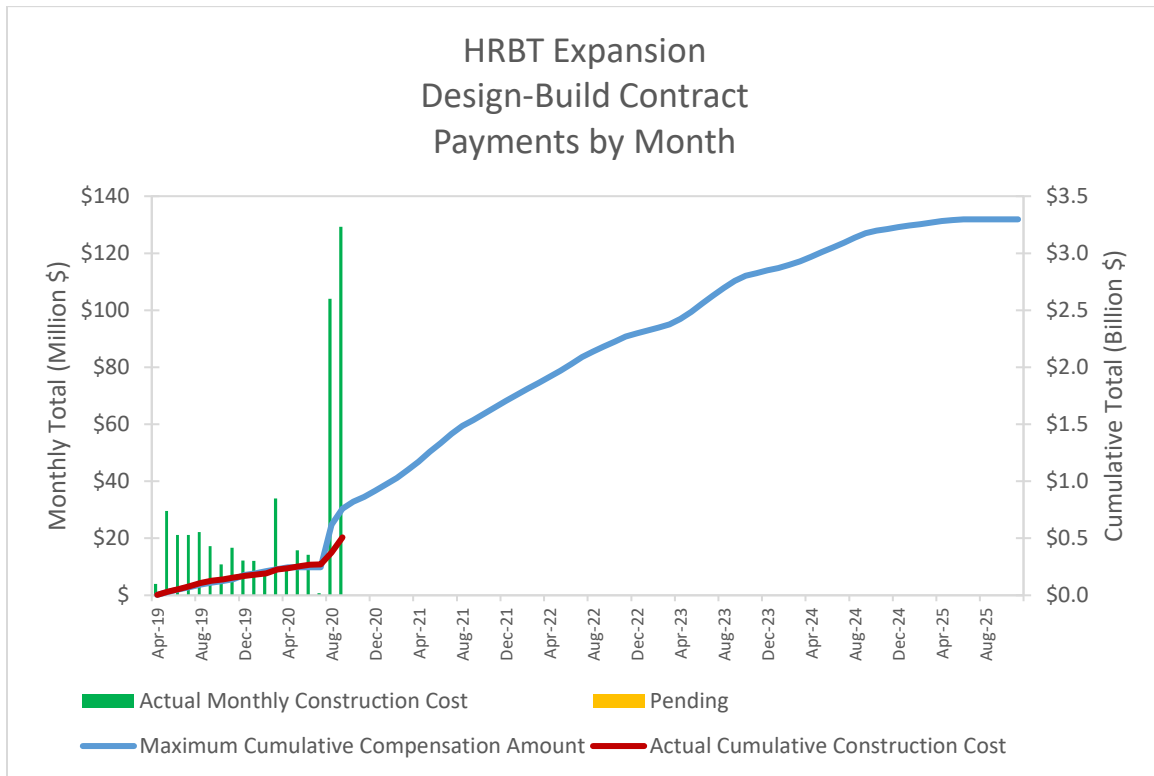
Owners Cost: Outstanding payment not yet reimbursed from HRTAC for this reporting period

- Req. #16 PE = \$1,403,931.88, RW = \$2,944.08



3.2 Design-Build Cost Status

The construction budget and planned cost have been established based on the maximum cumulative compensation amount. For this period, the invoiced expenditures (actual construction contract cost) cover the activities noted in this report, as well as a portion of the contractual project-mobilization payment.



3.3 Budget by Funding Source

The budget for expenditures by funding source is based on the terms and conditions of Article 3 (Project Funding) and Exhibit 5 of the PAFA. This section outlines planned expenditures by both HRTAC and VDOT. The cost curve has been developed based on the monthly maximum cumulative compensation amount in the Comprehensive Agreement and will be updated as HRCF refines its design, construction means-and-methods, activity sequences, and project resourcing.

3.3.1 HRTAC and Smart Scale

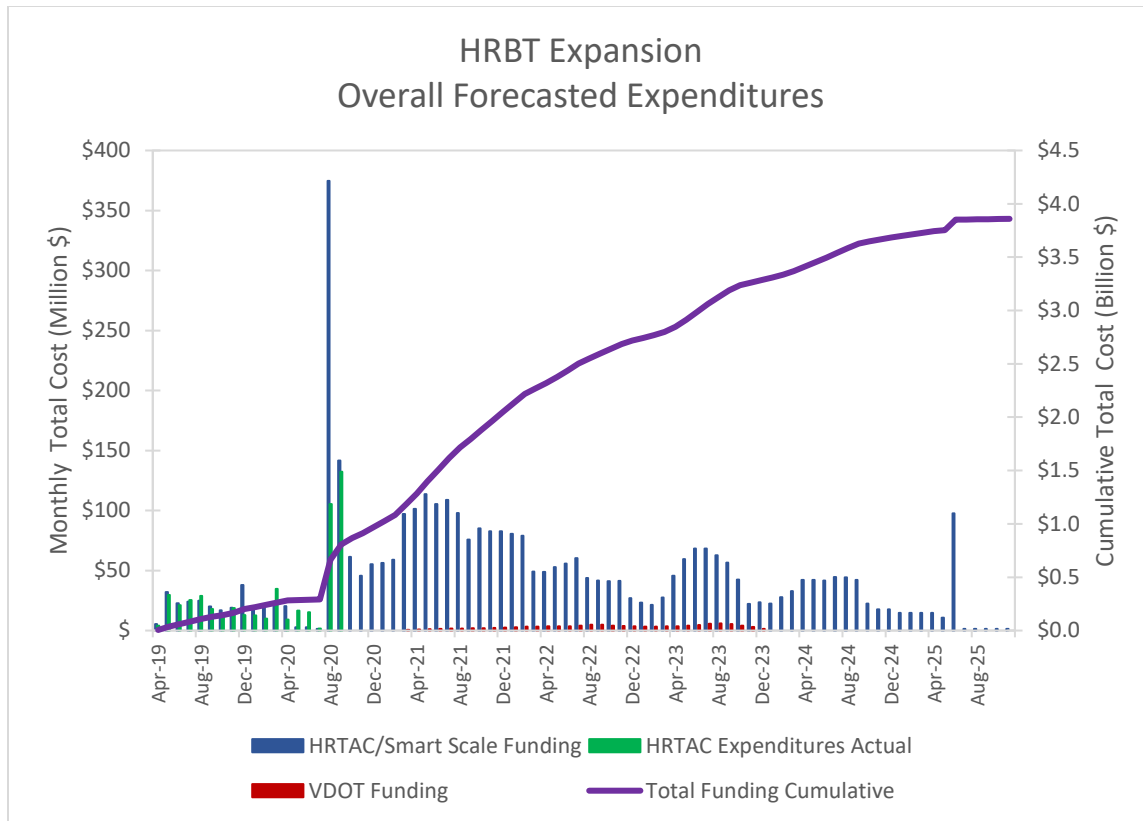
	Amount this period:	Total to Date:	Original Total Budget Including Smart Scale:	Total Remaining Budget:	Percent Spent To-date:
<u>Comprehensive Agreement</u>					
Construction	\$233,354,241.88	\$483,354,241.88	\$3,204,569,251.00	\$2,721,215,009.12	15.08%
<u>Owner Costs</u>					
Administration	\$3,025,115.41	\$14,346,233.69	\$118,472,054.00	\$104,125,820.31	12.11%
Right of Way	\$8,827.77	\$6,458,623.85	\$15,000,000.00	\$8,541,376.15	43.06%
No-Excuses Incentive	\$0.00	\$0.00	\$90,000,000.00	\$90,000,000.00	0.00%
Contingency	\$0.00	\$4,000,000.00	\$325,428,276.00	\$321,428,276.00	1.23%
Total	\$236,388,185.06	\$508,159,099.42	\$3,753,469,581.00	\$3,245,310,481.58	13.54%

Owners Cost: Outstanding payment not yet reimbursed from HRTAC for this reporting period

- Req. #16 PE = \$1,403,931.88, RW = \$2,944.08

3.3.2 VDOT

	Amount this period:	Total to Date:	Original Total Budget:	Total Remaining Budget:	Percent Spent To-date:
<u>Comprehensive Agreement</u>					
Construction	\$0.00	\$0.00	\$95,427,976.00	\$95,427,976.00	0.00%
<u>Owner Costs</u>					
Administration	\$0.00	\$90,724.13	\$3,527,946.00	\$3,437,221.87	2.57%
Right of Way	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
No-Excuses Incentive	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
Contingency	\$0.00	\$0.00	\$9,571,724.00	\$9,571,724.00	0.00%
Total	\$0.00	\$90,724.13	\$108,527,646.00	\$108,436,921.87	0.08%



3.4 Contingency

- To date eighteen (18) Change Orders have been Issued:
 - Change Order #1 (executed February 11, 2020): \$3,000,000 reduction in Contract Price due to Department's acquisition of Willoughby Staging Area.
 - Change Order #2 (executed March 18, 2020): no-cost/no-time corrections to the Technical Requirements.
 - Change Order #3 (executed May 12, 2020): \$200,000 increase in Contract Price to support a Dispute Resolution Board (DRB) Allowance.
 - Change Order #4 (executed April 28, 2020): no-cost/no-time Tunnel Approach Structure Support of Excavation Requirements Refinement.
 - Change Order #5 (executed April 28, 2020): \$2,011,117.50 reduction in Contract Price as a result of the North Island Armor Stone Value Engineering Change Proposal (VECP).
 - Change Order #6 (executed May 29, 2020): \$46,906.29 increase in Contract Price to reimburse HRCP's Incurred Cost for Estimating the potential Change to the Exit Ramp at Bayville Avenue.
 - Change Order #7 (executed July 16, 2020): no-cost/no-time minor revisions to the Technical Requirements.

- Change Order #8 (executed September 16, 2020): \$ 3,239,212.24 increase in Contract Price to incorporate Zero Spread Drainage criteria.
- Change Order #9 (executed September 4, 2020): \$15,516,248.00 increase in Contract Price for the resolution of Roadway and Bridge Scope Validation Issues.
- Change Order #10 (executed August 28, 2020): no-cost/no-time revision to allow use of Slurry Walls as Permanent Structures.
- Change Order #12 (executed August 27, 2020): \$ 2,495,000.00 increase in Contract Price to incorporate updated Road and Bridge Lighting requirements
- Change Order #14 (executed July 29, 2020): \$100,000 reduction in Contract Price due to the Trestle Barrier Form Liner elimination.
- Change Order #15 (executed September 17, 2020): \$5,338,000.00 reduction in Contract Price as a result of the South Island Ground Improvement Value Engineering Change Proposal (VECP).
- Change Order #18 (executed September 10, 2020): no-cost/no-time modifications to address requirements for Willoughby Bay Bridge Barriers.
- Change Order #19 (executed August 3, 2020): no-cost/no-time GeoPak Version Software Updates.
- Change Order #22 (executed September 16, 2020): \$ 81,973.93 increase in Contract Price for remediation of South Island asbestos conduits.
- Change Order #23 (executed July 23, 2020): no-cost/no-time revision to the Island and Tunnel Baseline Monitoring requirements.
- Change Order #24 (executed September 10, 2020): \$609,157.27 reduction in Contract Price as a result of allowing HRCP to utilize the existing South Island Water Supply.
- \$0 material price adjustments (asphalt, steel, & fuel) to date

4. Environmental Management

During this reporting period, HRCP held a meeting with the agencies to discuss the appropriate process and procedure for permit modification requests. Permit modification request #1 was submitted on September 9, 2020 that addressed minor changes to the crew dock configuration at the Willoughby Spit landing area. DEQ determined that the changes did not warrant a modification to the VWP permit. On September 16, 2020 the VMRC issued an approval letter covering the modification, while the USACE is continuing their review. USACE review was completed by the end of September 2020 and the modification approved.

HRCP continues to coordinate with DEQ Tidewater Office regarding the VPDES discharge permit and is pursuing concurrent approvals from DEQ Central Office on the required nutrient crediting. The Project's USACE, DEQ, and VMRC permits include multiple administrative documents, including the Coastal Zone Management (CZM) consistency determination, the USACE Section 404/10 permit, USACE Section 408 Determination Letter, the DEQ water protection and pollution discharge elimination permits, and the VMRC subaqueous land permit.

The Virginia Pollution Discharge Elimination System (VPDES) permit application is under review by DEQ. Remaining activities on this permit include receiving a draft permit for review, 30-day public notice, and final permit issuance. This process is projected to conclude by late November 2020.

Review and approval of the Construction General Permit (CGP) permits 2b and 3 are in process, CGP applications 4-7 are currently in preparation by HRCP.

HRCP continues to work with the US Coast Guard (USCG) as part of the bridge permit approval process. HRCP is anticipating having bridge permits in place by October 2020 for the approach trestles and December 2020 for the Willoughby Bay Bridges.

5. Construction

With the issuance of Notice to Proceed on September 11, 2020, construction activities will increase throughout the project corridor. The figure below illustrates the project limits and the four construction areas throughout the project identified by HRCP. Construction Area 1 is Hampton Landside, Area 2 is Marine Work, Area 3 is Tunnels and Islands, and Area 4 is Norfolk Landside. The sections below outline construction activities taking place in each construction area during the reporting period.



HRBT Expansion Project Map

5.1 Area 1: Hampton Landside

During the reporting period, the concrete supplier, Commercial Ready-Mix Products (CRMP), built a concrete batch plant on leased property in Hampton, VA. They completed erection of the batch plant, began delivering materials to the plant, and completed the certification process. The plant is currently operational and supplying concrete to the project.

5.2 Area 2: Marine Work

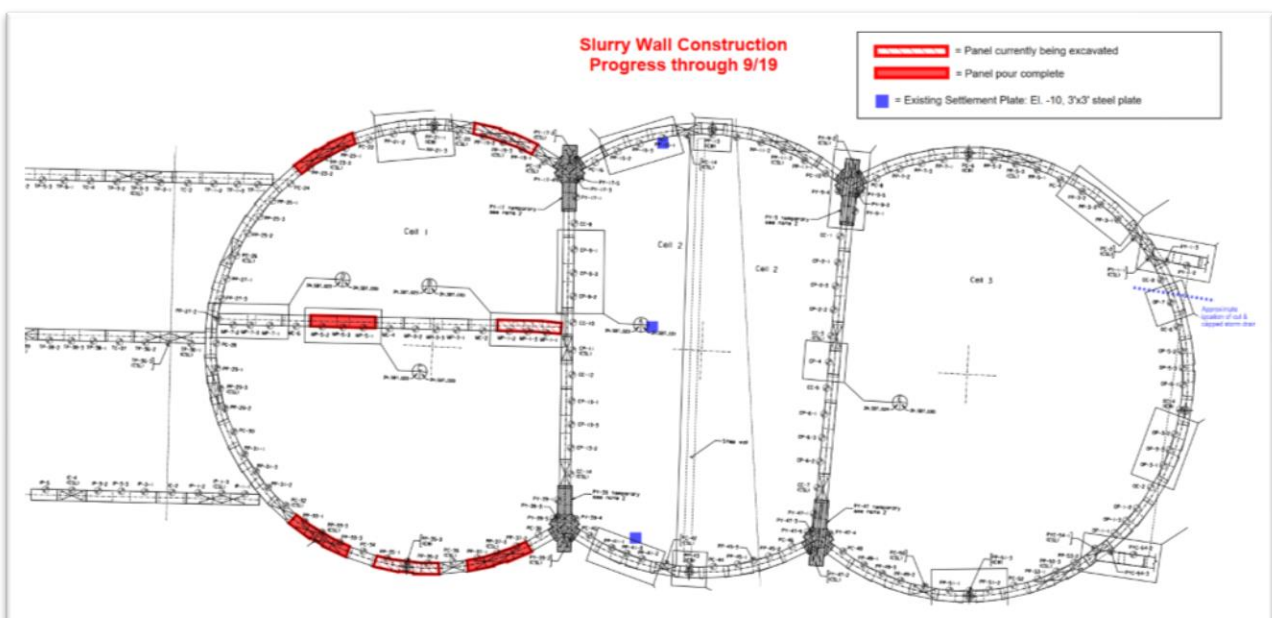
There are no updates in Area 2 to report this period other than increasing coordination and communication between HRCP and the Department and marine stakeholders.

5.3 Area 3: Tunnels and Islands

During this reporting period, slurry wall construction began for the tri-cell Tunnel Boring Machine (TBM) launching pit on the South Island. Excavation for the walls was accomplished using hydromill excavators and one clamshell bucket.

The slurry de-sanding plant was operating at full capacity to refine the slurry properties as it was being recycled throughout the excavation process. The slurry wall panel reinforcing cages were fabricated on-site and lowered via crawler crane into the excavations before final concrete placement using the tremie method.

At the time of reporting, four slurry wall panels have been completed and three panel excavations were ongoing. To facilitate equipment and pedestrian access, the island circulation road continued to be constructed.



Slurry Wall Construction Progress

5.4 Area 4: Norfolk Landside

During the reporting period, continued preparation of the Willoughby Spit Staging area including:

- Installation of Perimeter Security Fence
- Completion of Sewer Utilities
- Installation of Water Utilities
- Installation of Electrical Power Utilities, including poles for parking lot lighting, conduits to site offices, warehouse and dock areas, and transformer bases

6. Operations

Notice to Proceed issuance on September 11, 2020 initiated requirements in the contract for HRCP to assume maintenance and incident response throughout the corridor. HRCP has maintenance personnel on staff to perform certain maintenance items, as well as several subcontracts to perform maintenance activities within the corridor to meet the timeliness requirements outlined in the contract. HRCP also has wrecker services available 24/7/365 to remove disabled vehicles and respond to incidents within the corridor.

Shoulder closures and lane closures were conducted for the following activities:

- Soil borings associated with geotechnical exploration work
- Drainage cleanouts and video to assess existing drainage runs
- Maintenance and survey of equipment for tunnel baseline instrumentation and monitoring
- Survey activities for survey control along the corridor

HRCP continues to run a shuttle for craft labor from an employee parking lot at the Hampton batch plant to the South Island. When site improvements are complete at the Willoughby Spit site, employee parking will be established there and shuttle services to the islands will be established.

On September 16, 2020, a Marine Operations planning meeting was conducted. HRCP presented their planned marine operations to first responder stakeholders from Hampton Fire, Norfolk Fire, and the US Coast Guard.

VDOT's project team maintains close coordination with the Hampton Roads Harbor Tunnels (HRHT) facility staff in order to communicate ongoing project work as well as coordinate upcoming planned work at the facility.

The weekly operations coordination meeting between VDOT and HRCP continues to provide a forecast of upcoming field activities and ensures concurrent activities are properly coordinated. All field work and traffic impacts are being reported through VDOT's Lane Closure Advisory Management System (LCAMS), which enables coordinating traffic operations across the region.

7. DBE & SWaM Business Activities

The Design-Builder awarded a total of 153 subcontracts, subconsultant agreements and purchase orders to DBE/SWaM certified firms for a total of \$52.2 million during the reporting period. Contract awards include those issued to lowered-tiered subcontractors.

VDOT and HRCP continued to host one-on-one virtual meetings with DBE/SWaM firms interested in bidding on opportunity packages for the project. Virtual meetings were held with several small business organizations to discuss the needs of the Expansion Project. During the reporting period, plans were being made for the HRBT Expansion Project Virtual DBE/SWaM Opportunity Conference: New Opportunities for the New Now, scheduled for October 1, 2020. The announcement shown below was disseminated to small businesses through a wide range of organizations, community partners, and online and print publications.

VDOT **HRBT EXPANSION** **HAMPTON ROADS CONNECTOR PARTNERS**

NEW OPPORTUNITIES FOR THE 'NEW NOW'
BECOME A PART OF THE HRBT EXPANSION PROJECT TEAM
 A Virtual DBE/SWaM Opportunity Conference
 Thursday, October 1, 2020 | 8:00 AM - 11:00 AM

HEAR FROM VIRGINIA'S LEADING DECISION MAKERS

The Honorable Ralph Northam
Governor, Commonwealth of Virginia

The Honorable Shannon Valentine
Secretary of Transportation, Commonwealth of Virginia

Stephen Brich
Commissioner, VDOT

Sandra D. Norman
Chief of Police, Division Administrator, SOVP

José Ignacio Martín Alca
Project Executive, Hampton Roads Connector Partners JV

WHAT YOU WILL LEARN

- Learn about more than \$500 million in subcontract opportunities
- Meet with key project decision makers
- Find out about upcoming opportunities to participate
- Explore opportunities from other key project stakeholders and HRCP's community partners

REGISTER HERE

Registration is free and space is limited.
 For questions, contact: Michele Jackson
 757.578.9284 Ext. 389 - mjackson@hrcp.com

Hampton Roads Connector Partners is a construction joint venture of Dragados USA, VINCI Construction, Flatiron Constructors and Dodd Campbell Bernard.

WHO SHOULD ATTEND

- Virginia Certified DBE & SWaM Firms
- Minority & Women Business Owners
- Construction Professionals
- Architects & Engineers
- IT & Professional Service Firms

DRAGADOS USA **VINCI** **GRANDS PROJETS** **FLATIRON** **DODD CAMPBELL BERNARD**

Hampton Roads Connector Partners is an Equal Opportunity Employer

Announcement for HRBT Expansion Project DBE/SWaM Opportunity Conference on October 1, 2020

Other Small Business Outreach Events VDOT and HRCP participated in during the period:

- District of Columbia Small & Local Business Development Construction Summit – August 25, 2020
- USDOL, Advancing Compliance Solutions for Today's Workforce – September 14, 2020
- Metropolitan Business League Virtual Recharge Session – September 16, 2020
- VA Asian Chamber of Commerce, VA Minority Business Commission Event – September 17, 2020
- VA SBDC, Understanding Credit and Loans Webinar – September 17, 2020

The announcements below were featured in the Summer 2020 edition of the American DBE magazine, a premier industry resource for individuals and stakeholders who work within the USDOT DBE Program. The publication is disseminated across the country, and features various stories about successful supplier diversity programs, while offering guidance for business development and business opportunities available for DBE firms.



HAMPTON ROADS CONNECTOR PARTNERS
invites you to be a part of

VIRGINIA'S LARGEST TRANSPORTATION PROJECT

The I-64 Hampton Roads Bridge-Tunnel in southeastern Virginia has long been one of the region's most congested corridors. The existing 3.5-mile facility consists of two 2-lane immersed-tube tunnels on artificial islands, with truss bridges to shore. These tunnels opened in 1957 (current westbound lanes) and 1976 (eastbound lanes) and are approximately 7350 feet long.

Traffic on these four lanes exceeds 100,000 vehicles per day during peak summer traffic. The Hampton Roads Bridge-Tunnel Expansion project will ease this congestion with the addition of twin 2-lane bored tunnels just west of the existing eastbound tunnel. Also, the 4-lane segments of the I-64 corridor in the cities of Hampton and Norfolk will be widened.

OVER \$100 MILLION

IN PROJECT OPPORTUNITIES FOR DBE AND SWaM FIRMS

WORKFORCE PARTICIPATION GOALS FOR LOCAL MINORITY AND WOMEN JOB CANDIDATES

Visit the project's website at
www.hrbtexansion.org
to stay up to date on opportunities.

Hampton Roads Connector Partners | 240 Corporate Blvd., Norfolk, VA 23502 | 757-576-9284
HAMPTON ROADS CONNECTOR PARTNERS IS AN EQUAL OPPORTUNITY EMPLOYER

What Can Diverse Suppliers Do to Counteract Unconscious Bias?

While supplier diversity is increasing in importance for many organizations, diverse suppliers are continuing to experience challenges in getting connected to companies. In a recent report by CDM Solutions, diverse suppliers described challenges including access and the application processes required by many organizations. The challenges mentioned when trying to identify and pursue new opportunities. The report also highlighted the benefits that supplier diversity can deliver to partner organizations – workforce impact and interaction, supply chain impact, and ultimately increasing the diversity of the partner's workforce. The next installment of the series will highlight an organization that has constructed unconscious bias to create success.

Kurt Morrisweather is VP, Strategy and Transformation at HRTAC or Raleigh, North Carolina-based marketing firm. He recently launched The Diversity Movement to help organizations create lasting business value from Diversity & Inclusion (D&I) practices. For more information visit thediversitymovement.com or send email to: kurt@thediversitymovement.com

AMERICAN DBE

Virginia Department of Transportation

Mission: Transform, protect and enhance the quality of life for all by improving access to a fair and equitable transportation system.

SERVICES

- Business Opportunity & Workforce Development (BOWD) Program
 - Contractor Compliance
 - Title VI - Non-discrimination Administration

VDOT Civil Rights Division
1401 E. Broad Street | Richmond, VA 23219
Phone: 804.786.2085 (TTY/TDD 711)
<https://www.virginia.gov/business/bu-civil-rights-home.asp>

HRCP and VDOT Civil Rights Compliance Work Group met virtually on September 4, 2020 to discuss continued contract compliance submissions related to project workforce reporting, certified payrolls, and the process for monitoring prompt payments made to subcontractors.

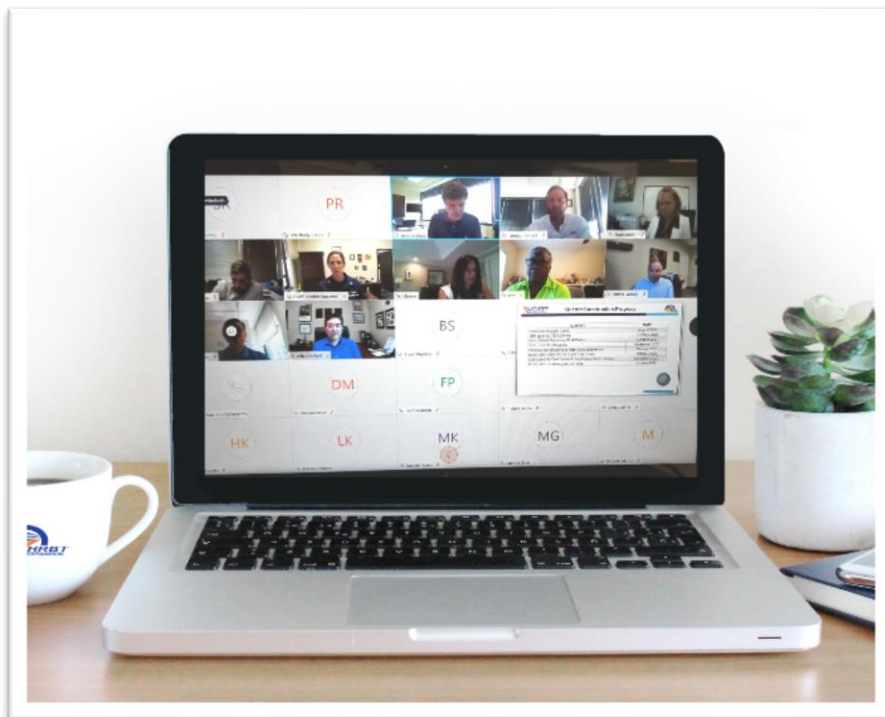
HRCP continued to update its employment webpage and disseminate available job opportunities to local agencies and community-based organizations identified in their VDOT-approved Workforce Development Plan.

In an effort for HRCP to grow an organization grounded in diversity, equity and inclusion, EEO/AA and Cultural Sensitivity Training was conducted on September 14, 2020 for all of its employees affiliated with the project.

8. Public Outreach and Project Media

The Communications Team for the HRBT Expansion project remains committed to virtual outreach during the COVID-19 pandemic. The following public outreach activities took place during the reporting period:

- Quarterly Stakeholders Meeting – August 27, 2020 – The expansion project conducted its latest stakeholders meeting thorough virtual means. Participants received project updates, milestone progress updates, DBE/SWaM outreach events, as well as information about the Tunnel Boring Machine Naming Contest that begins in October.



HRBT Expansion Project held a virtual Stakeholders Meeting on August 27, 2020, the second “virtual” style meeting since project updates began for the stakeholders.


- Cottage Line Civic League (Norfolk) – September 3, 2020 – Project update showcased the effectiveness of a virtual-meeting format in sharing details of building the HRBT Expansion Project.
- WAZE Meeting – September 10, 2020 – Meeting with social media platform company to discuss sharing traffic information with citizens during life of project.
- Marine Operations – September 16, 2020 – Communications Team attended information Marine Operations training with VDOT’s Incident Management Coordinator and HRCP

- VDOT Communications Team participated in monthly City of Norfolk and City of Hampton update meetings (August and September) as well as Small Working Group meetings that focus on issues of Constructability, Management of Traffic / Right of Way and Environment, Health and Safety.
- Public Media – September 17, 2020 – WAVY TV 10 and WTKR TV 3 reported on news release detailing Notice to Proceed for HRBT Expansion construction. Virginian-Pilot story appeared on September 22, 2020.

TRAFFIC & TRANSPORTATION
NEWS

\$3.8 billion HRBT expansion can now start construction, VDOT says

By KATHERINE HAFNER
THE VIRGINIAN-PILOT | SEP 22, 2020 AT 11:26 AM



An aerial view of Willoughby Spit and the Hampton Roads Bridge-Tunnel in Norfolk, as seen on November 25, 2019. (Sarah Holm/The Virginian Pilot)

Officials can now start building the long-awaited Hampton Roads Bridge-Tunnel expansion, the Virginia Department of Transportation said last week.

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Excerpt of Virginia-Pilot article announcing
HRBT Expansion Project Notice to Proceed